CALLED TO LEADERSHIP VALUES EXERCISE - EXERCISE

Exploring your Values

The following exercise invites you to explore your inner self and clarify key values and priorities that you believe are important for you to honour in your decision-making and life.

Examining your value system and finding your own voice will provide an inner compass by which you can navigate the course of your daily life and live your mission.

- You will find in the **Input** and **Resources Section** a list of extensive themes that will help you identify or re-discover the key values that guide your decision-making and life. You will find it useful to print this list.
- We are inviting you to do the exercise in steps, while allowing for some time between one step and the other. As you go through the list for the first time and highlight some resonant themes, take a break or go for a walk, then come back to the list. This will give you the time to change your thoughts and see things with fresh eyes.
- **Step 1:** Highlight all the values that you believe you need to honour and live by, to live a fulfilled personal and professional life. Try not to censor yourself, and highlight or circle any word that speaks to you.
- **Step 2:** After some time, go back to your list and continue proceeding by elimination to reach top 20*

Note: As you are starting eliminating some words from the list, keep in mind that this is not implying that the word is not important to you, but that you find other values more important for your own fulfilment and happiness. The question is "Which of these do I value most?" or "which of these is most important to me?"

- **Step 3:** Finally, fill out the following table following the instructions given to rank them according to your preferences.

Reflecting on your Values

- Can you think of situations and interactions where the core values that you have identified above were honoured? How did you feel?
- Can you think of situations that frustrated you a lot, or drained your energy? Which values were not met in these situations? Do they correspond to the list you have identified?

ADDITIONAL EXERCISES

We invite you to explore the links in the Resources section for more exercises and questions.

CALLED TO LEADERSHIP

INTRODUCTION

Clarifying our own values is at the core of the process of internal self-discovery. It help us gain understanding on what guides our decision-making and drive our commitment. Also, it provides an internal guiding compass to navigate complex environments and conflicting demands. Aligning our actions with our values helps us convey confidence, earn credibility, exhibit an authentic leadership, and hold ourselves accountable.

MAIN IDEAS

Core values are traits or qualities that represent an individual's or an organization's highest priorities and core fundamental driving forces. They are at the heart of what we stand for.

Our values guide our choices. At the same time, our choices and decisions are channels that reveal our character and value system and help us clarify our standards. Whenever we are called to make a decision, our choices are opportunities to apply and live our values, even in the face adversity or temptation.

From the internal perspective, values are what truly move us and orient our lives. They are what we consider good, valid and most important to us. This perspective is distinct from the societal/moral understanding of values (as judgment of what is right or wrong).

When identifying our values we can easily confuse those values we perceive or would like to hold from those we really practice. Think about how many institutions proclaim values such as transparency that make them feel good about themselves but that they do not really honor. The daily examen helps us be more coherent and internally aligned.

The following pages offer an extensive list of themes that you can print out. Go through the list and choose the ones that are most important to you and rate them by importance. (Refer to the Exercise handout for the instructions)

EXPECTED LEARNINGS AND OUTCOMES

- 1. Tapping into the core values that move us to act in certain ways
- 2. Understanding what attitudes and dispositions guide our lives and the way we respond to situations
- 3. Getting to know our value compass

Accessibility Accomplishment Accountability Accuracy Achievement Action Adaptability Advancement Adventure Affection Aggressiveness Agility Alertness Altruism Ambition Amusement Appreciation Approachability Approval Assertiveness Attention to Detail Attractiveness Availability Audacity Authenticity Authority Awareness Balance Beauty Being the best Belonging Bluntness Boldness Brilliance Calmness Capability Care Carefulness Caution Celebration Certainty Challenge Change

Character Chastity Cheerfulness Citizenship Clarity Cleanliness Collaboration Comfort Commitment Common Sense Communication Community Compassion Competence Competition Completion Composure Concentration Confidence Confidentiality Conformity Connection Consciousness Consensus Consistency Contentment Continuity Contribution Control Conviction Cooperation Costconsciousness Courage Craftsmanship Creativity Credibility Curiosity **Customer Focus Customer Service** Customer Satisfaction Decency

Decisiveness Dedication Delight Dependability Depth Desire Determination Development Devotion Dignity Difference Diplomacy Direction Discipline Discovery Discretion Diversitv Dominance Dreaming Drive Duty Dynamism Eagerness Ease of Use Economy Education Effectiveness Efficiency Elegance Empathy Employees Empowerment Encouragement Endurance Enjoyment Energy Entertainment Enthusiasm Entrepreneurship Environment Ethics Equality Excellence

Excitement Experience Experimentation Expertise Expressiveness Exploration Extravagance Extroversion Fairness Faith Fame Family Fashion Fast pace Fearlessness Fidelity Financial independence Fitness Flexibility Focus Foresight Forgiveness Fortune Freedom Friendliness Friendship Frugality Fun Generosity Genius Giving Global Goodness Grace Gratitude Greatness Growth Guidance Happiness Hard work Harmony Health

History Honestv Honor Hopefulness Hospitality Humility Hvaiene Idealism Identity Image Imagination Impact Improvement Independence Individuality Influence Information Initiative Inner Balance Innocence Innovation Insight Inspiration Integrity Intelligence Intensity International Intimacy Introspection Introversion Intuition Inventiveness Investment Involvement Jov Justice Kindness Knowledge Lawfulness Leadership Learning Legacy Listening

Logic Philanthropy Resourcefulness Surprise Top 20 values Long-term thinking Planning Respect Sympathy Love Persistence Responsibility Synergy Lovalty Plavfulness Responsiveness Sustainability Making a Pleasure Restraint Talent Poise Results-orientation Teamwork difference Politeness Marriage Rest Tenacity Masterv Popularity Rigor Tidiness Maturity Positivity Risk Timeliness Sacrifice Tolerance Meaning Power Mercy Practicality Safety Toughness Mindfulness Pragmatism Security Traditionalism Moderation Promotion Self-control Training Modesty Precision Selflessness Tranguility Money Preparedness Self-respect Transformation Motivation Presence Sense of humor Transparency Mystery Pressure Sense of urgency Trust Truth Networking Pride Sensitivity Non-Conformism Privacy Sensuality Understanding Novelty Proactivity Serenity Uniqueness Obedience Professionalism Seriousness Unity Objectivity Promotion Service Universality Usefulness **Open-mindedness** Profits Sexiness Openness Progress Sexuality Value Top 10 values Opportunity Prosperity Sharing Variety Optimism Prudence Shrewdness Victory Order Punctuality Significance Vision Organization Purpose Silence Vitality Quality Originality Simplicity Volunteering Outdoors Rapidity Warmth Sincerity Ownership Rationality Skillfulness Wealth Reach Solitude Patriotism Welcoming Realism Willpower Partnership Speed Patience Reason Spirituality Winning Passion Recognition Spontaneity Wisdom Peace Recreation Stability Wittiness People Reflection Status Wonder **Top 5 values** Perfection Relationships Stewardship Work-life balance Performance Relaxation Youthfulness Strength Reliability Perseverance Strictness Perspective Religiousness Structure Other: Personal Growth Reputation Success Perspicacity Resilience Support

CALLED TO LEADERSHIP VALUES EXERCISE - RESOURCES

GENERAL RESOURCES

Title	Author	Publisher	Year	Link
Life Values Inventory	Brown, Duane, and R. Kelly Crace		1996	
Personal Values Inventory		UQ Power		<u>Link</u>
Values Exercise	Carnegie Mellon University			<u>Link</u>
Mindtools Values Inventory	Mindtools	Mindtools		<u>Link</u>
7 Steps to Discover Your Personal Core Values	Scott Jeffrey			<u>Link</u>
Core Values List	James Clear			<u>Link</u>
When Your Values Clash With Your Company's	Charalambos Vlachoutsicos	Harvard Business Review	2013	<u>Link</u>
Making Decisions on Values, Not Biases	Jonathan Doochin	Harvard Business Review	2010	<u>Link</u>
Manage Stress by Knowing What You Value	David Brendel	Harvard Business Review	2015	<u>Link</u>

QUOTES

- For where your treasure is, there your heart will be also.- Matthew 6:21
- "Values are the essence of who we are as human beings. Our values get us out of bed every morning, help us select the work we do, the company we keep, the relationships we build, and ultimately, the groups and organizations that we lead. Our values influence every decision and move we make, even to the point of how we choose to make our decisions" - Robert Hue
- "It's not hard to make decisions once you know what your values are." Roy E. Disney
- "Anything that changes your values changes your behaviour." George Sheehan
- "Personal leadership is the process of keeping your vision and values before you and aligning your life to be congruent with them." - Stephen Covey